

**Rodessa U Smith**

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**From:** Government & Stakeholder <GovernmentStakeholder@qr.com.au>  
**Sent:** Tuesday, 17 July 2018 1:25 PM  
**To:** Ministerial.Parliament; TMR DLO  
**Cc:** Neil Scales; jim.murphy@treasury.qld.gov.au; CEOQueenslandrail@qr.com.au; Board Office; [redacted] NR @qr.com.au; [redacted] Not Relevant [redacted] NR @qr.com.au; [redacted] NR Government & Stakeholder [redacted] NR [redacted] Not Relevant  
**Subject:** Queensland Rail Briefing Note - New Position to Support CRR/ETCS Operational Readiness  
**Attachments:** FINAL Document - CEO Approved Briefing Note.pdf  
**Categories:** RC

Good afternoon,

Please find attached a Queensland Rail briefing note regarding a New Position to Support CRR/ETCS Operational Readiness.

Our reference is MCR-18-655.

Please let me know if you have any questions.

Many thanks,

[redacted] NR



[redacted] Not Relevant

**GOVERNMENT & COMMUNITY RELATIONS MANAGER**

Rc1-13, RC1-13  
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**Queensland Rail**  
**Noting Brief**  
 MBN number (MBN21370)

To: Minister for Transport and Main Roads

<b>SUBJECT:</b> New Position to Support CRR/ETCS Operational Readiness	<b>Non-Urgent</b>
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**Summary**

- The Cross River Rail project is key priority of the Queensland Government.
- The project is ramping up to implementation stage and Queensland Rail's role is to support operational readiness requirements and work with Cross River Rail Delivery Authority (CRRDA) and Department of Transport and Main Roads (DTMR) on all matters to support project delivery.
- A recruitment process is now underway to appoint a Project Director Operational Readiness Cross River Rail (CRR)/European Train Control System (ETCS).

**Background**

- Queensland Rail has been supporting project preparations, procurement, delivery and operational requirements for some time now.
- The project procurement is significantly advanced and on 1 July the Inner City ETCS project transitioned to CRRDA following a decision by the responsible Ministers. This has meant the secondment of a large number of personnel to the Delivery Authority. A core team remains to support project integration and operational readiness.

**Issues and suggested approach**

- In order to ensure continued momentum and support to the project, given the growing task and required timelines QR has considered its immediate resourcing requirements.
- Of note, a senior executive lead is required to lead the overall project integration and operational readiness tasks for Queensland Rail. This role will be supported by the existing team, augmented by additional project management/technical personnel as required and will report to the Executive General Manager Major Projects with a dotted line to the CEO (given the importance of the project).
- A copy of the Position Description and structure is attached. An evaluation of this position has occurred and it is envisaged that the total expense ratio will be between the range of [redacted] Part Refuse Sch.4 Part 4 s.4(1)(a) deliberative processes [redacted] Omera will be appointed as the recruitment agency and final terms of appointment will be determined with the successful incumbent.

<b>Action Officer:</b>  Tel: Date:	<b>Endorsed by:</b> [redacted] Not Relevant EGM People & Culture Tel: [redacted] NR Date: 13/07	<b>Endorsed by</b> [redacted] Not Relevant EGM Projects Tel: [redacted] NR Date: 13/07	<b>Endorsed by CEO</b> Nick Easy Chief Executive Officer Tel: [redacted] Not Relevant Date: 16/07 [redacted] NR
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**Financial Implications**

- This position will be funded from Queensland Rail's budget. It has not been provided for as part of the original 2018/19 budget but will be accommodated and allocated as a project cost.

**Consultation with Stakeholders**

- No formal consultation is required with employees and stakeholders. As a courtesy however, personnel within the project and the CRDA will be informed of this new role and its responsibilities at the appropriate time.

**Employment**

- There are no employment impacts associated with this matter.

**Election Commitments**


- This matter does not relate to an election commitment.

CC: Neil Scales, Director-General, Department of Transport and Main Roads

Jim Murphy, Under Treasurer, Queensland Treasury

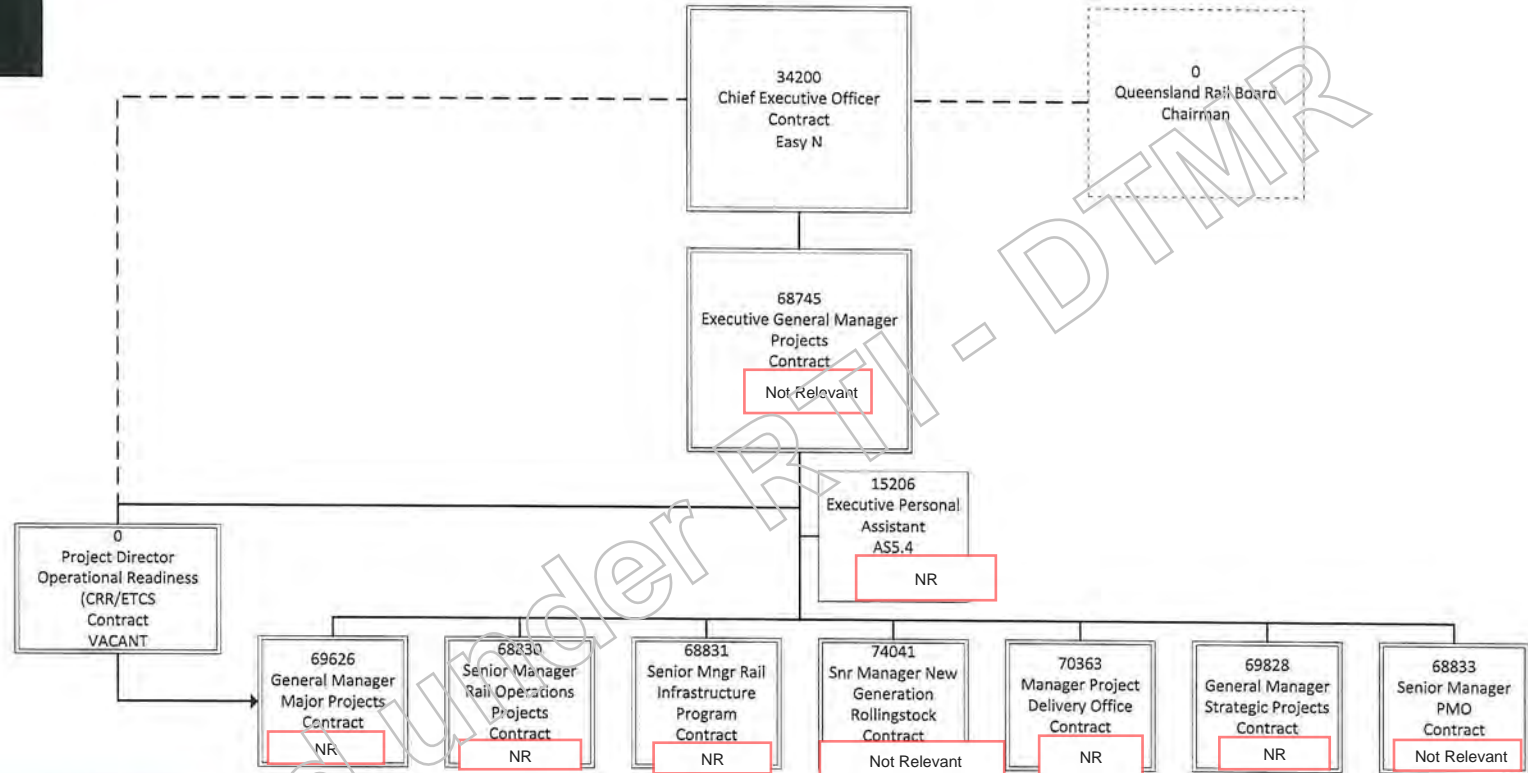
**Minister's comments**

Noted / Not Noted

  
Minister's signature.....

Date 4, 10, 18  
...../...../.....

Projects Leadership team



QR HR IN CONFIDENCE Date: 5 July 2018

**Projects – Major Projects**

0  
New role to support ETCS/CRR  
Project Director Operational Readiness (CRR/ETCS) Contract  
VACANT

69626  
General Manager Major Projects Contract  
NR

74989  
Administration Officer AS4.1  
NR

74493  
Administration Assistant AS4.1  
NR

74507  
Commercial Manager Contract  
NR

71229  
Snr Manager Major Projects Gov & Support Contract  
NR

74953  
Senior Manager - Cross River Rail Allian Contract  
NR

74511  
Senior Manager Business Integration Contract  
NR

74959  
CRR Tunnel Station Development Manager Contract  
NR

73311  
Program Technical Lead Contract  
NR

71230  
Prog Delivery Mgr, ETCS with Coast Line Clever Contract  
NR

72849  
Senior Manager Major Projects Development Contract  
NR  
Role to move to GM Structure  
NR

72471  
Principal Adviser Program Assurance AS7.1  
NR

74508  
Procurement Specialist AS6.1  
Vacant

71927  
Manager Major Projects Program Controls Contract  
NR

72502  
Manager Program Governance Contract  
NR

68828  
Major Projects Lead Contract  
NR

74259  
Rail Safety Manager CRR Contract  
NR

75146  
TSD Interface Manager Contract  
NR

72055  
Rollingstock Integration Manager Contract  
NR

75236  
Project Manager AS7.1  
NR

72274  
Principal Systems Engineer (Rollingstock) PTS.1  
NR

71937  
Principal Adviser Safeworking AS7.1  
NR

71975  
Document and Process Officer AS4.1  
NR

71547  
Project Support Officer AS4.1  
NR

74521  
Governance and Compliance Coordinator AS5.1  
NR

75034  
Business Support Officer AS5.1  
NR

74794  
Project Manager Contract  
NR

75147  
Traincrew Interface Coordinator AS5.1  
Vacant

75033  
Manager Stakeholder Impacts Contract  
NR

75235  
Project Manager AS7.1  
Vacant

72388  
Principal Systems Engineer Contract  
NR

73966  
Program Manager Greater NCL Contract  
NR

74761  
Principal Risk Analyst AS7.1  
NR

74758  
Senior Project Scheduler AS6.1  
Vacant

72077  
Principal Prog Dvlpmnt & Strategy Advsr AS7.1  
Vacant

74795  
Project Manager Contract  
NR

38408  
Senior Project Manager Contract  
NR

75117  
Network Integration Manager Contract  
Vacant

72082  
Program Coordinator AS5.1  
NR

75083  
Administration Assistant AS4.1  
NR

74700  
Project Coordinator AS5.1  
Vacant

71709  
Senior Project Scheduler AS6.1  
Vacant

71976  
Principal Cost & Risk Analyst AS7.1  
Vacant - Temp

75081  
Principal Project Engineer PTS.1  
NR

75042  
Program Analyst AS6.1  
NR

71736  
Program Coordinator AS5.1  
NR

75117  
Network Integration Manager Contract  
Vacant

71935  
Business Readiness & Systems Integration Contract  
NR

71737  
Project Coordinator AS5.1  
Vacant

45959  
ETCS Senior Signalling Engineer PTS.1  
NR

71976  
Principal Cost & Risk Analyst AS7.1  
Vacant - Temp

75042  
Program Analyst AS6.1  
NR

71736  
Program Coordinator AS5.1  
NR

74102  
Change Analyst AS6.1  
NR

74084  
Change Manager AS7.1  
NR

75143  
Change Analyst AS6.1  
Vacant

75140  
Change Analyst AS6.1  
Vacant

74083  
Change Analyst AS6.1  
NR

74583  
Change Analyst AS6.1  
NR

QR HR IN CONFIDENCE Date: 5 July 2018

## Position Description Project Director Operational Readiness (CRR/ETCS)

<b>REPORTS TO</b>	Executive General Manager Projects
<b>FUNCTION</b>	Projects
<b>CLASSIFICATION</b>	Contract
<b>WORK CENTRE (Location)</b>	Brisbane

<b>PURPOSE</b>
<p>Manage and provide strategic leadership and accountability for the successful delivery of operational readiness for the Cross-River Rail (CRR) and European Train Control System (ETCS) programs. Ensure that the programs are delivered in a manner which is consistent with industry best-practice and standards and that it satisfies requirements of the relevant Delivery Authorities focussing particularly on the integration and operational readiness aspects of the program for Queensland Rail.</p> <p>This role will provide advice to the Queensland Rail Executive team, CEO and Board and work within the relevant Alliance PPP environments with the Delivery Authorities. This role will be accountable to manage a complex range of stakeholder objectives and relationships including Department of Transport and Main Roads (DTMR), Cross River Rail Delivery Authority (CRRDA, PPP, Government Departments, Translink and internal project interfaces to successfully deliver the CRR, ETCS and other relevant programs on behalf of Queensland Rail.</p>

<b>KEY RESPONSIBILITIES</b>
<ol style="list-style-type: none"> <li>1. Participate as a member of the projects leadership team to provide senior leadership of key issues relating to the management and delivery of the CRR and ETCS projects in a dynamic and changing rail network and passenger transport environment.</li> <li>2. Lead and provide clear, timely advice, direction and development of Queensland Rail's programme of works within an Alliance or as part of the procurement structures to ensure delivery of results in a highly complex and diverse brownfields environment.</li> <li>3. Drive and manage the operational delivery of the CRR and ETCS programs emphasising the strategic, efficient and effective use of resources, and identifying and pursuing opportunities to accelerate delivery, foster innovation, improve efficiencies and reduce costs. This will involve a cohesive and integrated approach with QR divisions to ensure operator readiness, in particular infrastructure and people and supporting the current PMO work on the DTMR Rail Network Strategy.</li> <li>4. Anticipate and address potentially significant safety, legal, environmental and operational risks associated with managing and delivering large scale infrastructure programs and provide detailed reporting to the executive and board level stakeholders outlining progress according to agreed deliverables, risk identification and mitigations and highlighting issues with operational and enterprise-wide implications.</li> </ol>

5. Build and maintain collaborative and constructive relationships with key stakeholders and strategically influence decision-making ensuring beneficial outcomes for Queensland Rail and CRR and ETCS program teams to facilitate a positive end-to-end customer experience as well as improving and optimising the delivery of the projects. This should occur within established governance structures and delegations.

#### **KEY RESPONSIBILITIES**

6. Lead the integration of program requirements, engineering, commercial, constructability and human factors and leverage relationships with key stakeholder to ensure interdisciplinary engagement remains high and that these areas remain accountable for supporting program deliverables. These program deliverables will be defined using project management disciplines, schedules and reporting.
7. Provide integrated management to the program teams as a single point of accountability, devolving specific aspects of project and operational decision making to the most efficient and effective levels.
8. Foster an engaged project team by creating a performance culture that reflects a high level of customer service, teamwork and collaboration and builds organisational capability and provides linkages between safe service excellence, customer service strategies and operational performance.

#### **MANDATORY QUALIFICATIONS**

Possession of formal qualifications is not mandatory although tertiary qualifications in engineering/rail/project delivery or an appropriate discipline would be an advantage.

It is also acknowledge that enhanced performance can result from other learning experiences which include on-the-job training, structure professional development and / or other life experiences.

#### **KEY SELECTION CRITERIA**

1. High level of executive leadership, strategic thinking and proven experience to deliver complex major infrastructure projects within a large and complex commercial, customer oriented, brownfield and alliance / PPP environment.
2. Extensive knowledge of rail transport operations or similar industry and associated legislative and organisational governance principles relating to the design, implementation, contract negotiation and management of major infrastructure projects.
3. High level of skill in strategic and innovative project delivery with the ability to manage multiple demands effectively through planning, prioritisation, risk identification, and management of commercial issues and contracts using disciplined project management practices to be able to meet tight deadlines utilising strong governance principles and requirements.
4. High level of skill to develop a high performing culture which motivates employees to align with the vision of Queensland Rail and collectively work to achieve desired results.
5. High level of stakeholder management, influencing, interpersonal, consultation, relationship building and negotiation skills that build and sustain productive relationships and commercial partnerships.
6. Knowledge of and commitment to work and role model Queensland Rail's Values.

**From:** [MCS Executive Services](#)  
**To:** [Ministerial.Parliament](#)  
**Subject:** FW: Briefing Note : ETCS and Cross River Rail  
**Date:** Wednesday, 19 September 2018 2:37:32 PM  
**Attachments:** [FINAL Document - Cross River Rail and ETCS.PDF](#)

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**From:** Government & Stakeholder <GovernmentStakeholder@qr.com.au>  
**Sent:** Wednesday, 19 September 2018 2:31 PM  
**To:** MCS Executive Services <MCS.Executive.Services@tmr.qld.gov.au>; TMR DLO <TMR\_DLO@tmr.qld.gov.au>  
**Cc:** Neil Scales <Neil.Z.Scales@tmr.qld.gov.au>; Board Office <BoardOffice@qr.com.au>; CEOQueenslandrail@qr.com.au; [Not Relevant]@qr.com.au; [Not Relevant]@qr.com.au; [NR]@qr.com.au; [NR]@qr.com.au; [NR]@qr.com.au; [NR]@qr.com.au; Queensland Rail Media <QueenslandRailMedia@qr.com.au>; [NR]@qr.com.au; [NR]@qr.com.au; [NR]@qr.com.au; [NR]@qr.com.au; Mary-Anne Curtis (Mary-Anne.Curtis@treasury.qld.gov.au) <Mary-Anne.Curtis@treasury.qld.gov.au>

**Subject:** Briefing Note : ETCS and Cross River Rail

Good afternoon

Attached for the urgent attention of the Minister's office is Queensland Rail briefing note in relation to the impacts of ETCS and Cross River Rail on the Roma Street precinct.

Please let me know if you have any questions.

Kind regards

[NR]



[Not Relevant]

**SENIOR ADVISER, MINISTERIAL AND EXECUTIVE LIAISON**

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Pages 9 through 12 redacted for the following reasons:  
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Refuse Sch.4 Part 4 s.4(1)(a) deliberative processes

Released under RTI - DTMR

## TMR DLO

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**From:** Transport and Main Roads <TransportandMainRoads@ministerial.qld.gov.au>  
**Sent:** Thursday, 8 November 2018 2:04 PM  
**To:** TMR DLO  
**Subject:** INCOMING CORRO - Minister Meeting - QBIC Meeting Notes 6/11/18  
**Attachments:** 061118 - Meeting Notes.pdf

Hi DLOs

For processing please.

Regards  
Julie

---

**From:** NR FCILT, CPP <manager@qbic.com.au>  
**Sent:** Thursday, 8 November 2018 1:09 PM  
**To:** Transport and Main Roads <TransportandMainRoads@ministerial.qld.gov.au>; Karleigh Auguston <Karleigh.Auguston@ministerial.qld.gov.au>; Martin Bradshaw <Martin.Bradshaw@translink.com.au>; Juanita Rechichi <Juanita.Rechichi@translink.com.au>  
**Subject:** Minister Meeting - QBIC Meeting Notes 6/11/18

Good afternoon Minister,  
For your reference I have attached a copy of QBIC's meeting notes, thank you.

Regards

Not Relevant

**FCILT, CPP**

Executive Director/Association Secretary



**Queensland Bus Industry Council Inc.**

*Working for the benefit of our Members.*

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**MEETING NOTES**

**MINISTER'S MEETING**

**Date: Wednesday 6<sup>th</sup> of November 2018**

**Time: 1000 – 1030 Hours**

**Location: Minister's Office – 1 William Street, Brisbane, Queensland.**

**QBIC representatives:**

Not Relevant

- QBIC President
- QBIC Treasurer
- QBIC Commercial Contracts Chair
- QBIC Executive Director

**Apology:**

Not Relevant

- QBIC Vice President
- QBIC Long Distance, Tour and Charter Chair
- QBIC School Services Chair

**QBIC Agenda Items:**

Not Relevant

Not Relevant

**Roma Street Transit Centre redevelopment.**

QBIC provided background re meetings with the Cross River Rail Development Authority (CRRDA). QBIC further advised of meetings with Deputy Premier Trud's office and Minister Jones re the exclusion of tourism services from any new transit centre. QBIC further advised that a meeting with the CRRDA is scheduled for the 14<sup>th</sup> of November.

*QBIC will advise Minister Bailey of any meeting outcomes.*

Not Relevant

# Advice for Minister for Transport and Main Roads

**Subject: Queensland Bus Industry Council (QBIC) Meeting  
- 6 November 2018**

Document ID: MBN21798



Not Relevant

Action Officer/Approved by:	Endorsed by GM	Endorsed by DDG	Endorsed by DG
Andy Meyer	Wietske Smith	Matthew Longland	Neil Scales
A/Executive Director, Service Planning	A/General Manager, PTI	Deputy Director-General TransLink	Director-General <i>N. Scales</i>
Tel: (07) 3338 4034	Tel: (07) 3338 4665	Tel: (07) 3066 7320	Tel: 3066 7316
Date: 02/01/2019	Date: 7 January 2019	Date: 7 January 2019	Date: <i>9/1/2019</i>

Released under RTI - DTMR

Not Relevant

Not Relevant

### **Roma Street Transit (provided by Cross River Rail)**

- To support the operational planning of the new temporary Brisbane Coach Terminal at Roma Street, the Cross River Rail (CRR) Delivery Authority appointed ARUP to conduct a bay-utilisation analysis of the existing terminal.
- The study confirmed that the design for the new temporary coach terminal has the capacity to accommodate the existing demand from coach operators.
- The temporary facility is smaller than the existing facility location, however, retains direct access to both the existing Roma Street aboveground station, the new CRR underground Roma Street station and Brisbane's CBD.
- Data analysis of the coach terminal was taken over two periods. From Thursday 15 March to Wednesday 21 March 2018, an average of 68 vehicles used the facility each day. Over the four-week period from 1 October to 28 October 2018, an average of 70 vehicles used the facility each day.
- The new temporary facility will feature five coach bays to accommodate 14.5 metre-long coaches and two minibus bays compared to the existing terminal's 30 bays. The proposed facility can accommodate the existing timetabled services for licenced users with minor timetable adjustments during peak periods.

#### *Report Outcomes*

- Greyhound, Murray's and Premier Motor Services (including Crisps coaches) are the three most frequent users of the facility accounting for over 76.3 per cent of total usage during the October 2018 sample period.
- Minibus operators accounted for 8.3 per cent of total use during the same sample.
- Eleven coach operators, including tour and charter businesses with no known financial arrangements, account for just 1.8 per cent of total usage.
- Licensed coach operators account for approximately 98 per cent of total coach usage of the existing terminal.
- The comparison of the trends between the March and October 2018 datasets demonstrated the same utilisation per day across both samples.
- Peak hourly arrival is 12 vehicles, peak hourly departure is 13 vehicles
- The analysis of the critical periods indicates that the temporary coach terminal can operate successfully as per the capacity of the proposed layout, with some adjustments to the timetables (arrival and departure) of some services, or via a reduction in coach layover times at the terminal (the majority of coach dwell times are either 30 minutes or one hour).

# Advice for Minister for Transport and Main Roads

## Subject: The Coordinator-General's August 2018 update to the change report for the Cross River Rail Project

Document ID: MC103921

- In February 2017, the Department of Transport and Main Roads (TMR) lodged an application to Mr Barry Broe, Coordinator-General, Department of State Development, Manufacturing, Infrastructure and Planning, for changes to the Cross River Rail (CRR) project. The application included significant re-scoping to the length of the project, the tunnel length and locations of stations.
- As part of the application, it was identified that the Brisbane Transit Centre west tower, including the long-distance coach terminal, would need to be demolished to facilitate the construction of the underground CRR station at Roma Street. An alternative location for the coach terminal had not been determined at the time of the project change application.
- On 9 June 2017, Mr Broe approved the changes to the CRR project, subject to imposed conditions.
- On 28 June 2018, the Cross River Rail Delivery Authority (CRRDA) lodged a further project change application to Mr Broe with new details, about how the relocation of the coach terminal can be facilitated. The key changes proposed include:
  - a change to the previously approved use of the car park and drop-off area adjacent to Roma Street station platform 10, from a construction storage and laydown area to a temporary coach terminal
  - amendments to the June 2017 Coordinator-General conditions and definitions to better facilitate the design, construction and operation of the project.
- Mr Broe approved the changes to the project in relation to Roma Street and imposed additional conditions for the temporary coach terminal. No other aspects of the project were re-evaluated.
- Mr Broe has addressed the concerns raised about coach capacity issues (including current utilisation of street drop-off area) and cycling infrastructure issues in the August 2018 report that he released, which are summarised in this advice.
- Mr Broe concluded that there will be minimal impacts to traffic and transport around the Roma Street precinct during the 38-week construction of the temporary coach terminal.
- CRRDA has committed to design improvements of the Parkland Boulevard and Parkland Crescent ramp intersection, in consultation with Brisbane City Council (BCC), to mitigate the impacts to this area. This includes mitigation of coach capacity and cycling infrastructure matters.

Approved by	Endorsed by GM	Approved by DG
Kirrim Corley Director, Strategic Rail Project Team	Jane Richards General Manager Strategic Rail Project Team	Neil Scales Director-General
Tel: 3066 7090	Tel: 3066 7115	Tel: 3066 7316
Date: 25 October 2018	Date: 25 September 2018	Date: 25 October 2018



- CRRDA assessed the proposed terminal design against the capacity requirements outlined by coach operators and predicted that the terminal will meet operator requirements. This included an assessment of the existing average daily traffic movements on Parkland Boulevard (4200) and Parkland Crescent (1200). The assessment confirmed that the temporary coach terminal will not have a significant impact on the local traffic network. The assessment indicated a 4.6 per cent increase in delay at these intersections, which is less than the 5 per cent delay threshold requiring mitigation.
- Condition 9 traffic and transport from the Coordinator-General's imposed conditions require the temporary coach terminal to be designed, planned and implemented to maintain acceptable footpath and cycle paths in areas adjacent to the temporary coach terminal worksites in terms of capacity, legibility and pavement condition. CRRDA must consult with BCC and Queensland Rail about changes in pedestrian and cycle paths required to facilitate the temporary coach terminal works.
- Officers from TMR have been consulted about the location of the temporary coach terminal in the tripartite CRR Interface Committees. TMR will continue to monitor the progress of the temporary coach terminal at officer level.

#### Vehicle survey at Brisbane Transit Centre

- The survey at the Brisbane Transit Centre regarding vehicle counts will not be completed until 28 October 2018. Officers from CRRDA and TransLink have advised that, once the survey has been completed, they will reengage with the Queensland Bus Industry Council to discuss outcomes and next steps. Following this, a briefing will be arranged with your office to provide an update on the outcomes of the survey data.

#### Advice regarding cycling infrastructure

- The existing shared zone is a low-speed environment with a posted speed limit of 10 km/h, which is well below the 30 km/h limit, recommended for a shared zone in TMR's *Technical Note 128 – Selection and Design of Cycle Tracks May 2015*. CRRDA has committed to engaging with the local bicycle user groups regarding the potential impacts of the temporary coach terminal.
- The temporary coach terminal site is traversed by the South East Queensland Principal Cycle Network and is a key link to the North Brisbane Bikeway.
- The North Brisbane Bikeway is a significant commuter connector in which TMR is investing more than \$25 million.
- This temporary coach terminal site is a confluence for people riding to and from the:
  - North Brisbane Bikeway
  - Brisbane CBD
  - Kurilpa Bridge and Bicentennial Bikeway.
- It is essential that the proposed development provides direct, safe and legible access for people riding and walking to and through this site.
- TMR's cycling team discussed several actions with the CRR project team to address interaction between people walking and riding, motor vehicles and coaches:
  - minimising conflicts at pick-up and drop-off zones on both sides of Parkland Boulevard
  - improving roundabout design for Parkland Boulevard to slow motorist speeds in what will be a much more complex shared zone with significant additional pedestrian movements
  - improve awareness and visibility of people riding on ramp and in tunnel at merge of Parkland Boulevard and Parkland Crescent

- minimise conflicts with traffic and coaches entering and exiting Parkland Crescent and Parkland Boulevard
- improve connections to and address conflict between left turning coaches and people riding at Parklands Boulevard and Roma Street
- review and evaluation of treatments within 12 months of installation, and implementation of improvements such as changes to passenger loading based on observed behaviour.

**Minister Comments**

Noted / Not Noted

  
Minister's signature.....

Date 1 / 11 / 18.....

Released under RTI - DEMR



RECEIVED  
3 SEP 2019  
MINISTERIAL OFFICE

Our ref: DGBN18/913

Office of the  
Coordinator-General

31 AUG 2018

The Honourable Mark Bailey MP  
Minister for Transport and Main Roads  
GPO Box 2644  
BRISBANE QLD 4001

Dear Minister

I refer to the application made by the Cross River Rail Delivery Authority (the proponent) dated 27 June 2018 requesting a project change for the Cross River Rail project.

I am writing to you as your department is a nominated entity with jurisdiction for imposed conditions of the temporary Roma Street coach terminal. The location of the temporary coach terminal in the context of the other public transport infrastructure at Roma Street may also be of interest to your department.

The project changes requested by the proponent include:

- a change in the use of the existing carpark and drop-off area adjacent to the Roma Street station Platform 10, from a previously approved construction laydown area to a temporary coach terminal
- administrative amendments to the 2017 change report conditions and definitions to better facilitate the design, construction and operation of the project.

In preparing my report, I have considered the environmental effects of the proposed change, its effect on the project and any related matters. I have approved the proposed changes.

While the change report did not re-evaluate the whole project, conditions have been imposed for the temporary coach terminal, and the conditions of the 2017 change report have been amended to incorporate the changes to the project.

A copy of my change report is available at: [www.dsdmip.qld.gov.au/crr](http://www.dsdmip.qld.gov.au/crr).

Yours sincerely

Not Relevant

Barry Broe  
Coordinator-General

1 William Street  
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Queensland 4002 Australia  
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ABN 29 230 178 530



Minister for Transport and Main Roads

Our ref: MC103921

Your ref: DGBN18/913

- 2 NOV 2018

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Website [www.tmr.qld.gov.au](http://www.tmr.qld.gov.au)

Mr Barry Broe  
Coordinator-General  
Department of State Development, Manufacturing  
Infrastructure and Planning  
PO Box 15517  
CITY EAST QLD 4002

Dear Mr Broe

Thank you for your letter of 31 August 2018 about the Cross River Rail Delivery Authority's (CRRDA) request for a project change in relation to the location of the temporary coach terminal at Roma Street.

I note the changes have been approved, and that you have also written to Mr Neil Scales, Director-General, Department of Transport and Main Roads (TMR), about the outcome.

I understand that officers from TMR were consulted by CRRDA during the preparation of the project change application. I note there will be minor impacts to traffic and transport during construction of the proposed temporary coach terminal, and I am comfortable with the imposed conditions to mitigate these impacts.

I note Mr Scales is the entity with jurisdiction for the majority of the imposed conditions outlined in your change report. I am advised that TMR is working closely with CRRDA to monitor the implementation of the conditions and is keeping Mr Scales informed.

Thank you for your continued support of Queensland's highest priority infrastructure project.

Yours sincerely

**MARK BAILEY MP**  
Minister for Transport and Main Roads

Pages 24 through 32 redacted for the following reasons:

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Schedule 3, section 8(1) - Information disclosure of which would found action for breach of confidence

Released under RTI - DTMR